

# Private Equity DEAL ORIGINATION



Best Practices in European **Deal Origination & Sourcing** in a Highly Competitive Private Equity Market





James Morris



Wednesday 25th November 2015, London

### 09.15 Chair's Opening Remarks

09.30

### Where are the Deals: The Current Origination Landscape

· As sellers become savvier and competition increases how can PE firms stand out from the crowd?

- Dealing with the increasing demands from LPs to show effective deal sourcing
- Will we continue to see an increasing number of business development / dedicated deal origination roles?
- The importance of having a solid brand when sourcing deals
- Building a solid track record of partnering with management teams

# Lars Eriksson, Managing Director, Head of European Origination, RIVERSIDE GROUP James Morris, Investment Director, LDC

### Phil Robinson, Director, CVC CAPITAL PARTNERS







# 10.15 Secondary Buyout Origination

- · How to source assets for sale from other PE funds
- How does the process differ from buying from a trade seller?
- Structuring a secondary buyout
- The management team relationship

### 11.00 Networking Coffee Break

### 11.30 Managing Relationships with Intermediaries

- Effective methods of communication with intermediaries is email sufficient or is a face to face preferred?
- Using existing intermediary relationships to source deals
- What do intermediares most value in the sale process when dealing with PE firms?
   realistic valuations
  - quick responses
  - thoughtful strategy for the acquisition
- · What else beyond price will an intermediary consider when dealing with bidders?

Jonathan Arrowsmith, Managing Director, DC ADVISORY PARTNERS



Jonathan Arrowsmith

### 12.15 Sourcing Proprietary Deals

- Proactively approaching acquisition targets
- The benefits of a dedicated origination team
- Building a specialised origination programme
- The importance of advisory boards and industry contacts
- Leveraging existing management team relationships

### Luca Bassi, Managing Director, BAIN CAPITAL



13.00 Lunch

### 14.30

15.15

### **Buy and Build Strategies**

- How to successfully identify a platform company
- The importance of putting together an effective management team
- Financing the initial purchase and add-on acquisitions

### Andrew Hayden, Managing Partner, SOVEREIGN CAPITAL Igor Zax, Managing Director, TENZOR





Andrew Hayden

### **Bid Tactics and Offer**

- Identifying and assessing potential acquisition targets
- Understanding the best time to start the offer process
- Managing relationships with management teams in advance ٠
- Bidding high to gain exclusivity: is it worth it?
- What else can incentivise a seller besides price?
- Operational and commercial due diligence requirements

### Lord Leigh of Hurley, Senior Partner, CAVENDISH CORPORATE FINANCE



16.00

## **Deal Financing**

- Understanding the importance of having financing in place to ensure a close
- Preparing finance before bidding
- Sourcing alternative lenders
- Remaining disciplined with leverage levels
- Understanding the ideal levels of debt to take on

Romain Cattet, Managing Director, MARLBOROUGH PARTNERS



End of Conference & Afternoon Coffee 16.45

### **SPEAKING & SPONSORSHIP OPPORTUNITIES**

A limited number of speaking opportunities remain for those who wish to raise their profile and demonstrate their expertise to a targeted audience.

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# **Private Equity Deal Origination 2015**

### Wednesday 25th November, London

# FKW53245

# VIP CODE

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### WHEN AND WHERE

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FKW53245
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Venue: Central London, UK, venue tbc

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25th November 2015
London
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